

Novacyt S.A.

("Novacyt" or the "Company")

Long Term Incentive Plan 2022 Performance Share Awards

Paris, France and Camberley, UK – 4 February 2022 – Novacyt S.A. (EURONEXT GROWTH: ALNOV; AIM: NCYT), an international specialist in clinical diagnostics, announces that it is launching a new Performance Share Awards programme for executive management as part of its new Long Term Incentive Plan ("LTIP"). This new LTIP replaces the previous phantom share award scheme which ended in November 2020. The Board has taken external advice to construct an LTIP which is in-line with peer group companies and also competitive to attract and retain the best talent for the Company.

Shareholders approved the issue of options over new ordinary shares of €1/15 each in the Company to employees at the Company's combined general meeting held on 18 October 2021. Under the terms of the LTIP, the Board will determine the percentage award for each qualifying executive each year. The Board may, at its absolute discretion, decide to reduce the total number of shares held under an award and/or seek to recover from a participant shares and/or cash that has already vested, been paid and/or been acquired on the exercise of an option.

2022 Performance Share Awards

The 2022 Performance Share Awards (structured as nil-cost options¹) will apply to the executive management team only, which currently comprises seven members. The performance shares will vest ("Vest") after three financial years (the "Performance Period") subject to the Company achieving Total Shareholder Return ("TSR") Growth conditions as follows:

TSR Growth	% of the Award that may Vest
Less than 10% p.a.	Nil
Equal to 10% p.a.	25%
Greater than 10% p.a. but less than 30% p.a.	Pro-rata between 25% and 100% on a straight-line basis
Equal to or greater than 30% p.a.	100%

The baseline for TSR is based on the average closing price of the Company's shares in December 2021 which was £3.54. This will then be compared to the equivalent figure in December 2024.

Regardless of the extent to which the TSR Growth condition has been satisfied the Performance Share Awards shall not Vest unless the Board, in its absolute discretion and acting fairly and reasonably, determines that the underlying financial performance of the Company over the Performance Period has been satisfactory. For these purposes, the Board may have regard to and consider any information, key performance indicators, events or circumstances that the Board considers appropriate.

Once vested, a Performance Share Award shall normally remain exercisable up until the tenth anniversary of the date of grant (3 February 2022 for these awards).

The Chief Executive Officer and Chief Financial Officer will be required to hold 50% of vested shares, or such other percentage determined by the Board from time to time, (less any shares sold to pay any tax liability) for a minimum period of one year after the vesting date.

The Performance Share Awards allocated to the executive team, which represent 1.41% of the current issued share capital, are as follows:

Participants			LTIP Award # Shares
David	Allmond	Chief Executive Officer *	358,262
James	McCarthy	Chief Financial Officer *	228,333
Guillermo	Raimondo	Chief Commercial Officer	128,161
David	Franks	Chief Human Resources Officer	83,968
Bryan	Close	Chief Operations Officer	83,968
Paul	Oladimeji	Group Head of R&D	57,452
Navin	Nauth-Misir	Group QA/RA Director	58,335
Total			998,479

* David Allmond and James McCarthy are members of the Novacyt Board.

¹ "nil-cost option" means a right to acquire a specified number of shares at a nil exercise price per share in accordance with the rules, governed by sections L-225-197-1 and seq. of the French Commercial Code (actions gratuites);

- End -

1.	Details of the person discharging managerial responsibilities / person closely associated																												
a)	Name	<ol style="list-style-type: none"> 1. David Allmond 2. James McCarthy 3. Guillermo Raimondo 4. David Franks 5. Bryan Close 6. Paul Oladimeji 7. Navin Nauth-Misir 																											
2.	Reason for the Notification																												
a)	Position/status	<ol style="list-style-type: none"> 1. Chief Executive Officer 2. Chief Financial Officer 3. Chief Commercial Officer 4. Chief Human Resources Officer 5. Chief Operations Officer 6. Group Head of R&D 7. Group QA/RA Director 																											
b)	Initial notification/ Amendment	Initial Notification																											
3.	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor																												
a)	Name	Novacyt S.A.																											
b)	LEI	213800BWAC2BF295EG28																											
4.	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted																												
a)	Description of the Financial instrument, type of instrument	ordinary shares of €1/15 each																											
	Identification code	FR0010397232																											
b)	Nature of the transaction	Performance Share Awards 2022 allocated under LTIP																											
c)	Price(s) and volume(s)	<table border="1"> <thead> <tr> <th></th> <th>Price</th> <th>Volume</th> </tr> </thead> <tbody> <tr> <td>1.</td> <td>NIL</td> <td>358,262</td> </tr> <tr> <td>2.</td> <td>NIL</td> <td>228,333</td> </tr> <tr> <td>3.</td> <td>NIL</td> <td>128,161</td> </tr> <tr> <td>4.</td> <td>NIL</td> <td>83,968</td> </tr> <tr> <td>5.</td> <td>NIL</td> <td>83,968</td> </tr> <tr> <td>6.</td> <td>NIL</td> <td>57,452</td> </tr> <tr> <td>7.</td> <td>NIL</td> <td>58,335</td> </tr> <tr> <td></td> <td></td> <td></td> </tr> </tbody> </table>		Price	Volume	1.	NIL	358,262	2.	NIL	228,333	3.	NIL	128,161	4.	NIL	83,968	5.	NIL	83,968	6.	NIL	57,452	7.	NIL	58,335			
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e)	Date of the transaction	3 February 2022																											
f)	Place of the transaction	Off Market																											

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About Novacyt Group

The Novacyt Group is an international diagnostics business generating an increasing portfolio of in vitro and molecular diagnostic tests. Its core strengths lie in diagnostics product development, commercialisation, contract design and manufacturing. The Company's lead business units comprise of Primerdesign and Lab21 Products, supplying an extensive range of high-quality assays and reagents worldwide. The Group directly serves microbiology, haematology and serology markets as do its global partners, which include major corporates.

For more information, please refer to the website: www.novacyt.com
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